



# Avinashilingam Institute for Home Science and Higher Education for Women

Deemed to be University Estd. u/s 3 of UGC Act 1956, Category A by MHRD [now MoE]  
Re-accredited with an 'A++' Grade by NAAC. CGPA 3.65/4, Category I by UGC  
Coimbatore - 641 043, Tamil Nadu, India

**AIU – Avinashilingam Institute –  
Academic and Administrative Development Centre  
(AIU-AI-AADC)**

**&**

**Internal Quality Assurance Cell  
(IQAC)**

**organize**

**Third Short Term Capacity Building Programme for the year 2025**

**on**

**TSA & TSA Hybrid in Public Financial Management  
System : Enhancing Fiscal Governance**

**Dates:**

**April 24 & 25,  
2025**

**Mode**

**Hybrid (Online mode  
only for out-of-state  
participants)**

**Venue**

**Avinashilingam Institute,  
Coimbatore**

**Time**

**9:30 AM – 5:00 PM**



## ABOUT THE INSTITUTE

**Avinashilingam Institute for Home Science and Higher Education for Women** - the epitome of higher education is one of the premier institutions in India well known for its commitment towards the empowerment of women through value-based and holistic education. The institute follows the educational ideals of **Sri Ramakrishna, Holy Mother Sri Saradamani Devi, Swami Vivekananda and Mahatma Gandhiji**. The institute is one of the significant contributions of Padma Bhushan, **Dr. T. S. Avinashilingam**, an illustrious educationist, freedom-fighter and Gandhian and **Dr. Rajammal P. Devadas**, the world-renowned nutritionist.

The Institute had its humble beginning in the year 1957 as Sri Avinashilingam Home Science College for Women and has been conferred the Deemed to be University by MHRD in 1988. Few of the recent accolades of the Institute includes: **A++ with CGPA of 3.65/4 by NAAC, 98th Rank in NIRF, 5th Rank** under the category of 'University & Deemed to be University (Govt. & Govt. Aided) Technical' in ARIIA - 2021.

Presently, the institution is progressing towards 'beyond-excellence' under the able guidance and leadership of **Dr. T. S. K. Meenakshisundaram**, Managing Trustee and Chancellor, **Dr. V. Bharathi Harishankar**, Vice Chancellor and **Dr. H. Indu**, Registrar i/c.

## ABOUT THE ASSOCIATION OF INDIAN UNIVERSITIES

The **Association of Indian Universities (AIU)**, established in **1925** as the Inter University Board and rechristened in 1973, is the apex representative body of universities in India. With a membership of **1002** institutions, including **16** foreign associate members, AIU represents a diverse network of Conventional Universities, Open Universities, Deemed-to-be Universities, State Universities, Central Universities, Private Universities, and Institutes of National Importance. It also includes universities from countries like **Bangladesh, Bhutan, Malaysia, and the UK**, making it a key driver in the internationalization of Indian higher education. Serving as a research-based policy advisory body to the Ministry of Education, AIU plays an integral role in shaping educational policies and supporting capacity-building initiatives across the country.

AIU's vision is to strengthen Indian higher education as a globally leading-edge system through dynamic initiatives, national and international collaboration, and the promotion of quality education, research, and extension activities. It acts as a **think tank**, providing policy advice, fostering inter-university cooperation, and liaising with international organizations. With a rich legacy of leadership from eminent scholars like **Dr. Sarvepalli Radhakrishnan and Dr. Zakir Hussain**, AIU continues to represent and enhance the educational landscape through its comprehensive approach to academic growth, research, sports, youth, and cultural activities.



# ABOUT AADC

**AIU–Avinashilingam Institute - Academic and Administrative Development Centre (AIU-AI-AADC)** has been initiated by the institute in association with **Association of Indian Universities (AIU)** as a step towards training the human resources of higher education institutions. The specific objectives of the centre are:

- Facilitate learning through Performance Improvement Programmes for different groups (Administrators/Teaching Faculty/Non-Teaching Research Scholars/Technical Personnel) towards progression based on their career stages.
- Enable continuous learning through rigorous need-based training sessions
- Sensitize stakeholders on recent developments in higher education system in the country and across the world.
- Equip academic / administrative / technical / information personnel with the requisite skills on ICT to handle their work effectively.
- Develop integrity and professional ethics among higher education personnel.
- Strengthen the human capital of the country with right attitude, skills, and knowledge



## VISION



To facilitate value-based transition towards changing higher education ecosystem through continuous capacity building.

## MISSION



To impart ICT enabled training to human resources of higher education institutions thereby preparing themselves towards Education 5.0.



# ABOUT IQAC



Established in **May 2003**, the **Internal Quality Assurance Cell (IQAC)** serves as a catalyst for fostering excellence in academic and administrative standards. Committed to **continuous quality enhancement**, IQAC ensures a dynamic and proactive approach toward institutional development, aligning with national and global benchmarks in higher education.

IQAC plays a pivotal role in initiating and implementing quality-driven measures across all facets of institutional activities. This includes:

- Enhancing a learner-centric environment that promotes innovation and excellence.
- Collaborating with peer institutions to share and adopt best practices in quality assurance.
- Developing and implementing robust quality benchmarks and parameters for academic and administrative functions.
- Systematically collecting and analyzing stakeholder feedback to drive informed decision-making.
- Monitoring and ensuring the effective execution of quality improvement initiatives.
- Maintaining comprehensive documentation to facilitate transparency and accountability.

IQAC is dedicated to **continuous improvement, upholding excellence through strategic quality assurance**. This ensures the institution remains a leader in transformative education, benefiting students and stakeholders.

## VISION

To promote and sustain academic and administrative excellence, ensuring the holistic growth of all stakeholders.

## MISSION

To integrate quality assurance strategies into academic, research, and administrative domains, establishing benchmarks for excellence and fostering a culture of continuous improvement to meet the evolving standards of higher education.

## MOTTO

Ensure Quality,  
Assure Growth.

# ABOUT THE PROGRAM

**Public Financial Management System (PFMS)** is a critical function for ensuring efficient, transparent, and accountable management of public funds. Governments and public institutions worldwide are increasingly adopting **Treasury Single Account (TSA)** and TSA Hybrid models to streamline cash management, optimize liquidity, and reduce financial leakages.

**The Treasury Single Account (TSA)** is a unified structure of government bank accounts that consolidates all public funds under a single framework, thereby eliminating idle balances in multiple accounts and enhancing financial discipline. TSA ensures that all **government cash resources are efficiently managed by centralizing transactions**, improving control over public finances, and reducing the costs of borrowing.

However, in some cases, operational flexibility is required while implementing TSA, leading to the development of TSA Hybrid models. These models maintain the core benefits of TSA while allowing limited exceptions for specific agencies or institutions to operate independent accounts under a tightly regulated framework. This approach is particularly relevant in large, decentralized economies where **government agencies** require some autonomy in **fund management**.



Despite the clear advantages of TSA, effective implementation requires strong institutional capacity, well-trained personnel, and robust technological infrastructure. This 2-day training program on **"TSA & TSA Hybrid in Public Financial Management System: Enhancing Fiscal Governance"** is designed to address these challenges by equipping participants with theoretical knowledge and practical skills essential for implementing and managing TSA-based financial systems.

The training will focus predominantly on lab sessions, allowing participants to gain hands-on experience in TSA operations, **financial reporting, cash flow forecasting, fund consolidation, and compliance management**. It will provide insights into the latest technologies and digital platforms used in TSA management, ensuring that participants are prepared to apply these principles in real-world government financial systems.

The program is tailored for **government finance professionals, treasury officers, accountants, budget controllers, auditors, and policymakers, as well as finance staff working in government offices**. By equipping them with the knowledge and skills needed to manage TSA operations effectively, this training will strengthen their ability to implement best practices in public financial management System and contribute to improved fiscal governance.

# OBJECTIVES

- **Understanding TSA & TSA Hybrid** – Grasp the principles and operational framework of Treasury Single Account (TSA) and its hybrid models.
- **Best Practices for Implementation** – Learn effective strategies for implementing TSA to enhance fiscal discipline and transparency.
- **Hands-on Experience** – Gain practical knowledge in utilizing financial management systems for TSA operations.
- **Case Study Analysis** – Examine real-world examples of TSA adoption and assess its impact on fiscal governance.
- **Financial Skills Development** – Enhance competencies in cash flow forecasting, fund consolidation, and financial reporting.



# TARGET PARTICIPANTS

This training program is designed for professionals involved in public financial management System particularly those responsible for **treasury operations, budgeting, and financial reporting**. The key participants include:

- Government treasury officials & finance officers
- Public sector accountants & auditors
- Budget & expenditure control officers
- Financial controllers & policymakers
- Finance staff working in government offices across various departments
- Researchers & academicians in public financial management
- Teaching faculty and administrative staff from colleges



# EXPECTED OUTCOMES

- **Enhanced Understanding of TSA & TSA Hybrid:** Gain in-depth knowledge of Treasury Single Account (TSA) and TSA Hybrid for efficient cash management.
- **Improved Technical Skills:** Develop expertise in handling TSA transactions and financial reporting processes.
- **Practical Exposure to Financial Management Tools:** Engage with real-world financial management tools and scenarios to enhance practical knowledge.
- **Strengthened Implementation Capacity:** Build the necessary skills to effectively implement and manage TSA systems in government agencies.





# PROGRAM SCHEDULE

## Day 1: Foundations & Implementation of TSA & TSA Hybrid

Date : April 24, 2025

01

### Introduction to Public Financial Management System & TSA Principles

Exploring the fundamentals of public financial management System and the core principles of a Treasury Single Account (TSA).

02

### TSA Setup – System Navigation & Configuration (Lab)

Hands-on session on configuring and navigating TSA systems for efficient implementation.

03

### TSA Hybrid – Concept, Models & Implementation Challenges

Understanding the hybrid TSA model, its variations, and key implementation challenges.

04

### Regulatory Framework & Legal Aspects of TSA

Exploring the legal and regulatory considerations governing TSA implementation globally





# PROGRAM SCHEDULE

## Day 2: Operational Strategies & Policy Considerations

Date : April 25, 2025

01

### **TSA & Digital Financial Platforms – Role of Technology**

Analyzing how digital financial platforms enhance TSA operations and efficiency.

02

### **Real-time Simulation of TSA Transactions (Lab)**

Practical session on executing and managing TSA transactions in a simulated environment.

03

### **DSC and Other Practical Issues**

Understanding Digital Signature Certificates (DSC) and their practical applications, challenges, and solutions in digital transactions and authentication.

04

### **Hands-on Workshop – Developing TSA Implementation Strategies (Lab)**

Interactive workshop to design and develop strategic TSA implementation plans.



## RESOURCE PERSON



**Mr. S. Francis**  
**Consultant**  
**Ministry of Science and Technology**  
**New Delhi**

Mr. S. Francis is a seasoned finance and technology professional with over three decades of experience in government financial management, IT implementation, and training.

### **Expertise & Key Contributions**

- ✓ Government financial management and IT-enabled solutions
- ✓ PFMS implementation, process optimization, and training
- ✓ Banking integration and digital transformation in public finance
- ✓ Capacity building for institutions in financial governance

**“Passion and dedication transform challenges into opportunities for progress.”**



## CHIEF PATRON

**Dr. T. S. K. MEENAKSHISUNDARAM**  
Managing Trustee & Chancellor

## PATRONS

**Dr. V. BHARATHI HARISHANKAR**  
Vice Chancellor

**Dr. H. INDU**  
Registrar i/c

**Dr. PANKAJ MITTAL**  
Secretary General, AIU

**Mrs. RANJANA PARIHAR**  
Joint Secretary, Printing &  
Publications, AIU

## CONVENORS

**DR. (MRS.) K. AROCKIA MARAICHELVI**  
IQAC Coordinator (i/c)

**Dr. (Mrs.) K. Ramya**  
Nodal Officer, AIU - AI- AADC

## CONTACT

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**MRS. PERIYANAYAKI C**  
Technical Support Staff, AADC  
Mobile : **9600662722**

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## REGISTRATION DETAILS

Registration link  
<https://forms.gle/3mrRL8HFfmG2z5wq6>

Registration fee  
**Rs.2000/- Per participant**

## ACCOUNT DETAILS

Account Name : **Avinashilingam Institute  
for Home Science and Higher Education for  
Women**

Name of the Bank : **Indian Bank**

Bank Account Number : **474664847**

IFSC Code : **IDIB000A005**

Branch : **ADU Campus**

**Note:** The Registration fee does not include accommodation. Accommodation is provided on a sharing basis (two in a room) at:

- ₹1000 per person per day (without food)
- ₹1200 per person per day (with food)

For further assistance, kindly contact  
[iqac@avinuty.ac.in](mailto:iqac@avinuty.ac.in) and [aadc@avinuty.ac.in](mailto:aadc@avinuty.ac.in).